2021: A REMARKABLE PERFORMANCE FOR ARVAL

ARVAL IS A BNP PARIBAS GROUP COMPANY AND A EUROPEAN LEADER IN FULL-SERVICE VEHICLE LEASING AND NEW MOBILITY SOLUTIONS. EVERY DAY, OUR TEAMS IN THE WORLD OFFER FLEXIBLE SOLUTIONS TO MAKE YOUR JOURNEYS **SEAMLESS AND SUSTAINABLE.**

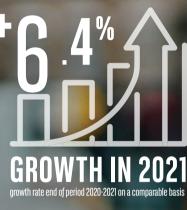






In 2021, an outstanding performance in view of the challenges associated with the pandemic, the shortage of semi-conductors and a challenging overall context in the automotive sector:







ARVAL **ARVAL BEYOND STRATEGIC PLAN INTO ACTION** BEYOND

The strategic orientations of the plan **CONFIRMED** AND **STRENGTHENED** IN 2021 >>>>>>

360° MOBILITY	৫ ০	+54% bike-leas
		x10 MaaS user
	Rz	+34% rented m
	3	Electrified vehi
	•	Arval Mobility Arval Mobility Autonomous Sl
ARVAL INSIDE	6	13 strategic pretailers, and
		+3 countries fo = 53 countries
CONNECTED & Flexible	((•	400,000 vehicl Flexible produ

GOOD FOR YOU,

GOOD FOR ALL

ths with Arval Mid Term Rental es = 30% of new vehicles orders App, Arval Mobility Hub, Consulting, E-Bikes,

ing contracts

uttle artnerships with banks, automotive players

the Element-Arval Global Alliance million vehicles

es connected ct pilots in 3 countries

700,000 electrified vehicles leased at end 2025





For the many journeys in life